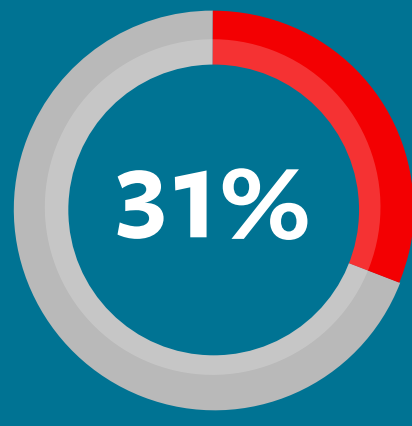


WHERE IS YOUR SUPPLY CHAIN THE MOST VULNERABLE?

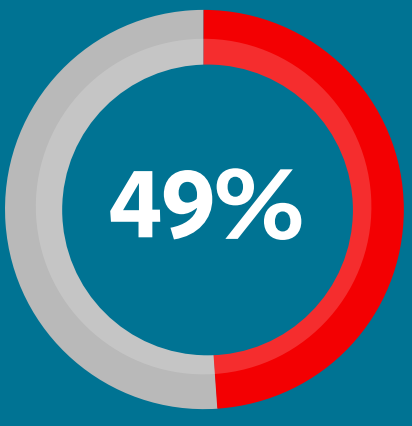
Supply chains are becoming increasingly complex, with dependencies upstream, in-plant and downstream. Here are some potential risks.

UPSTREAM DISRUPTIONS

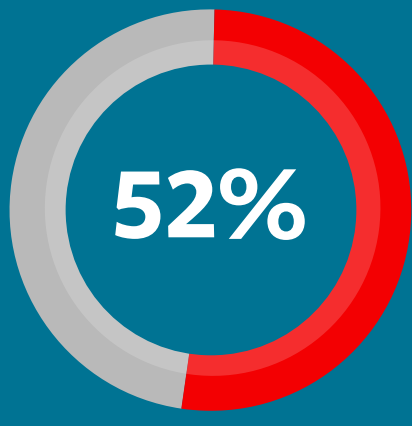
Loss or disruption of the key suppliers, raw materials or inventory necessary for production



31% of companies have their primary supplier located in an area prone to severe weather, natural disasters or disruptive political conflict



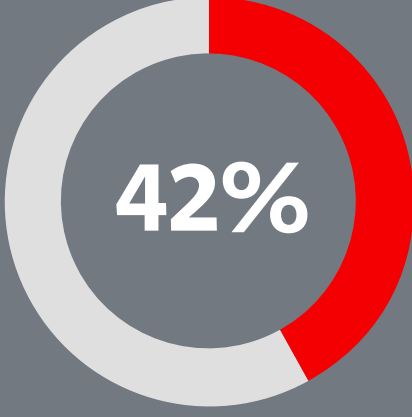
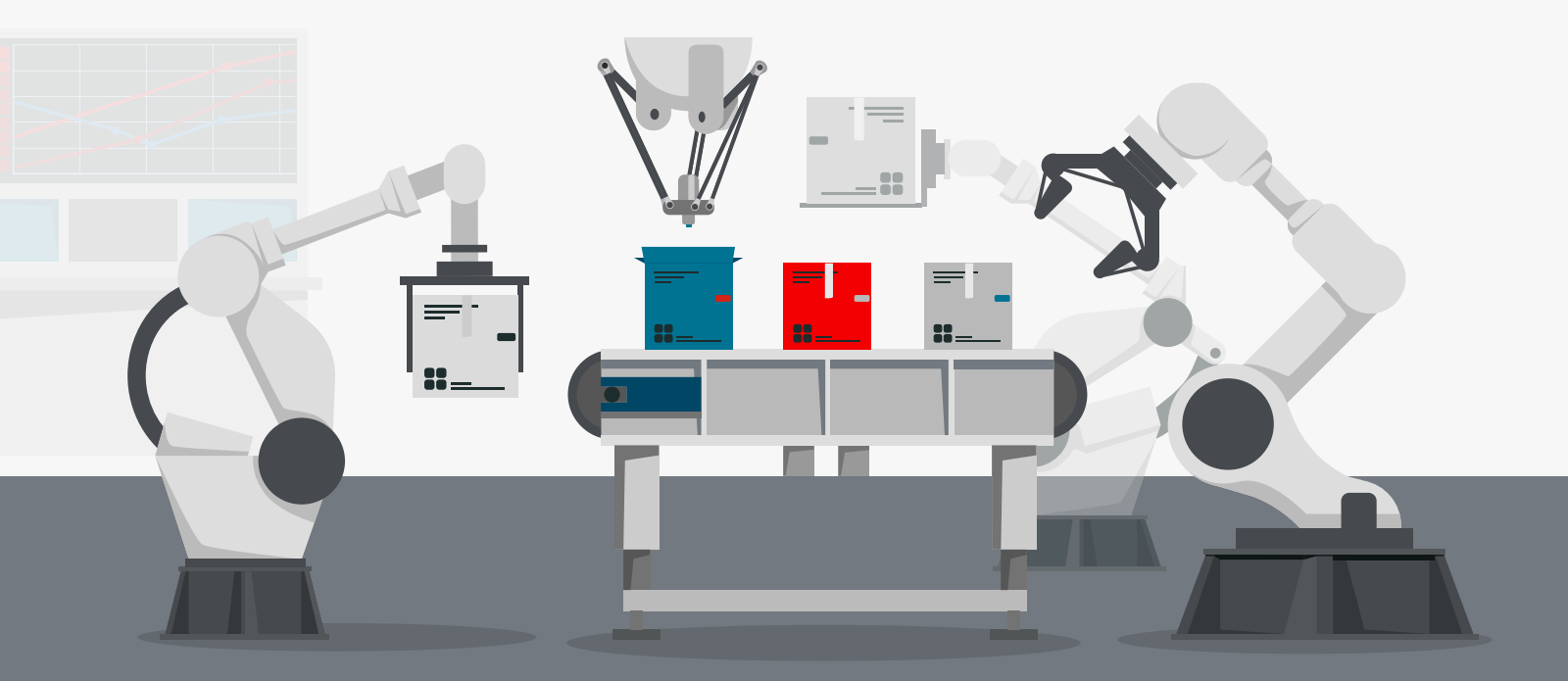
49% of companies rely on a single supplier for 25% or more of their materials



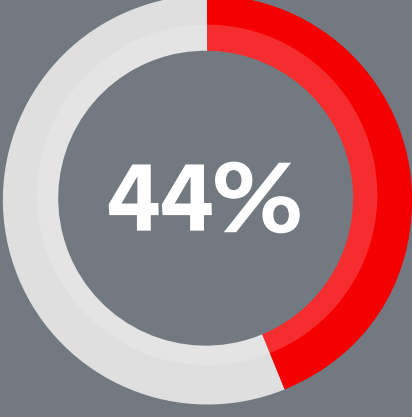
52% of companies said they do not have or aren't sure if they have a trusted network of backup suppliers or a backup inventory plan in place

IN-PLANT DISRUPTIONS

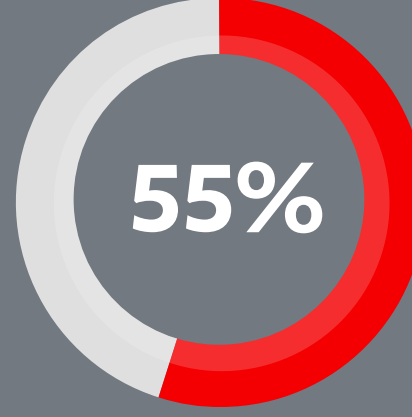
The loss of the equipment, people and processes most critical for production



42% of companies either don't have or aren't sure if they have policies and procedures in place to protect their data, intellectual property and critical equipment from interruptions



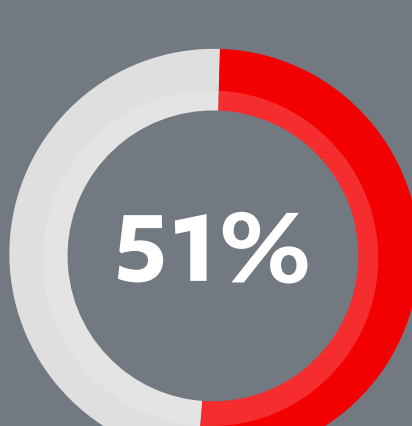
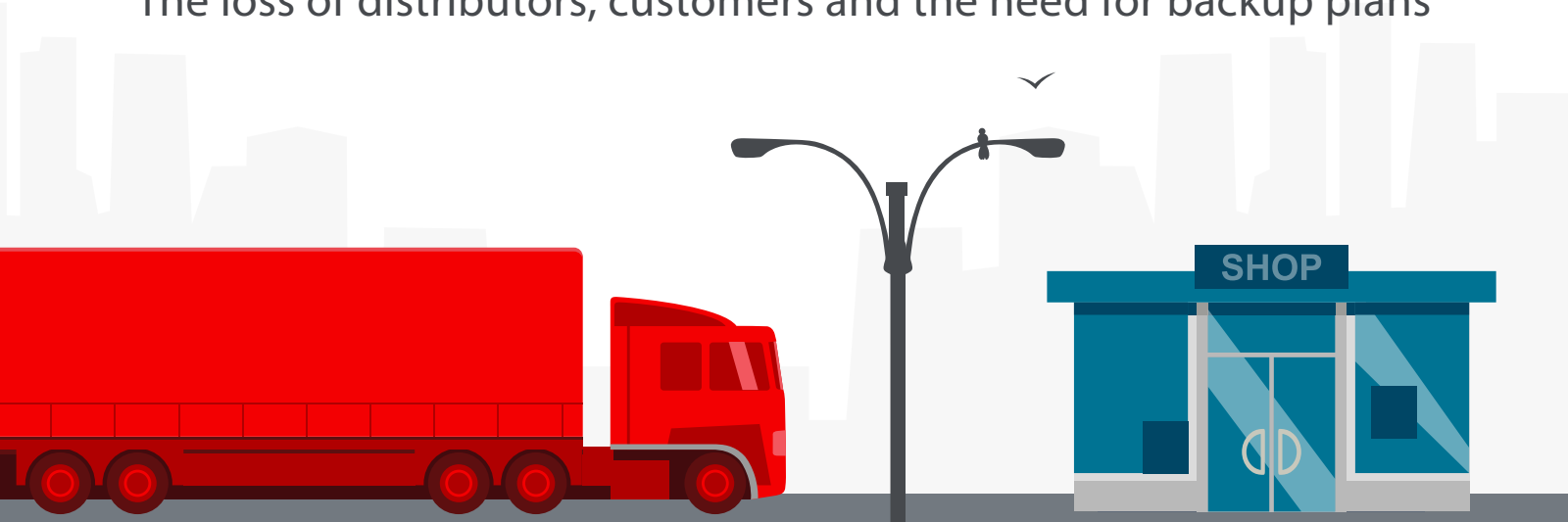
44% of companies say replacements or replacement parts for their most critical equipment either are not readily available or they are not sure



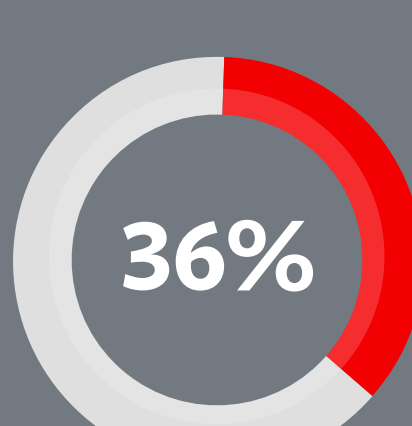
55% of companies say they either don't have a formal business continuity plan, including backup plans for people, processes and equipment, or they aren't sure if they do

DOWNSTREAM DISRUPTIONS

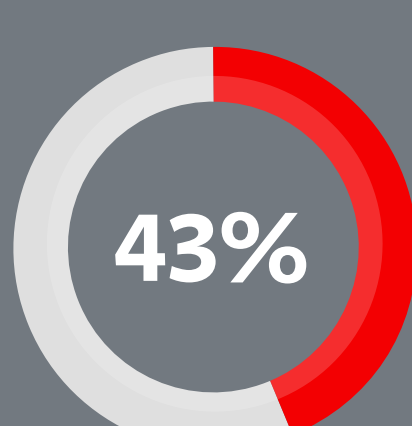
The loss of distributors, customers and the need for backup plans



51% of companies say they have a single distribution center or warehouse from which they ship all of their products



36% of companies say they rely on a single customer for 25% or more of their business income



43% of companies say they do not have a backup transportation/logistics plan and provider for shipping products or they are not sure



Results based on more than 2,500 manufacturers and other businesses who took the Travelers Supply Chain Pressure Test to identify potential weak links in their supply chains.

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