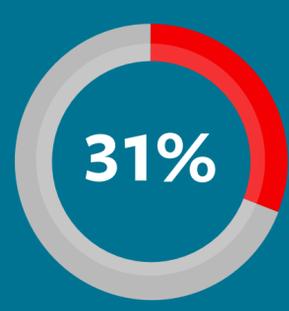
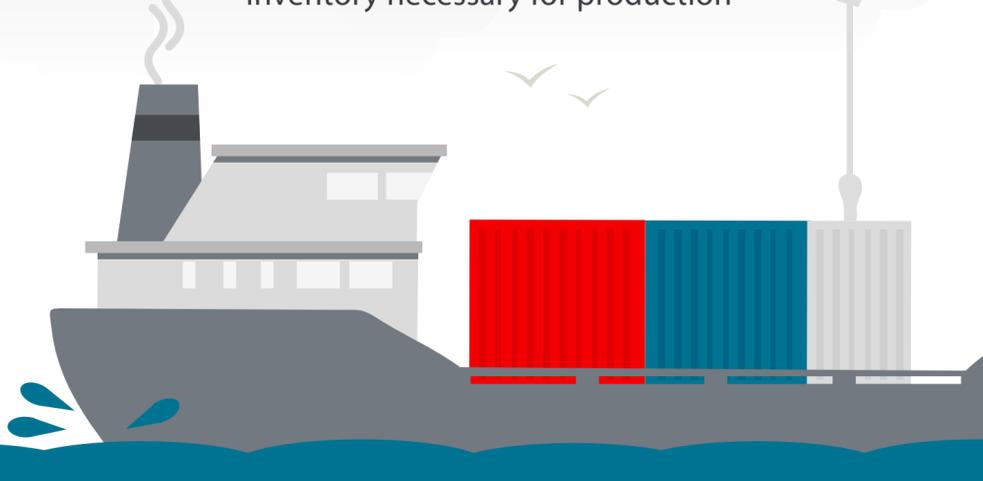


# WHERE IS YOUR SUPPLY CHAIN THE MOST VULNERABLE?

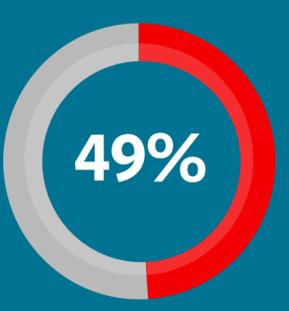
Supply chains are becoming increasingly complex, with dependencies upstream, in-plant and downstream. Here are some potential risks.

## UPSTREAM DISRUPTIONS

Loss or disruption of the key suppliers, raw materials or inventory necessary for production



31% of companies have their primary supplier located in an area prone to severe weather, natural disasters or disruptive political conflict



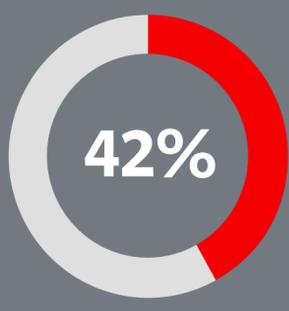
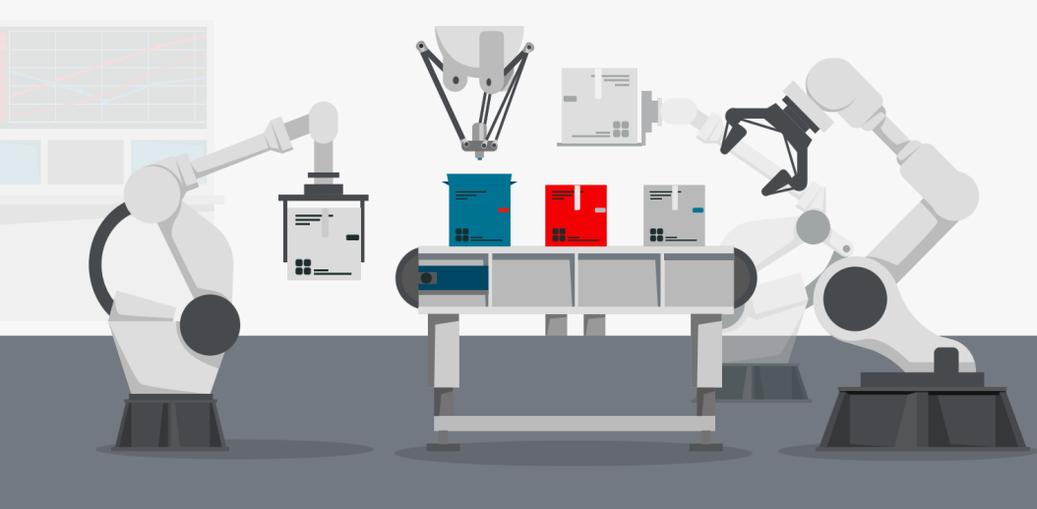
49% of companies rely on a single supplier for 25% or more of their materials



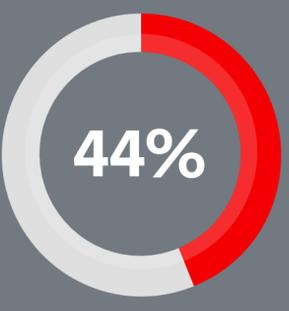
52% of companies said they do not have or aren't sure if they have a trusted network of backup suppliers or a backup inventory plan in place

## IN-PLANT DISRUPTIONS

The loss of the equipment, people and processes most critical for production



42% of companies either don't have or aren't sure if they have policies and procedures in place to protect their data, intellectual property and critical equipment from interruptions



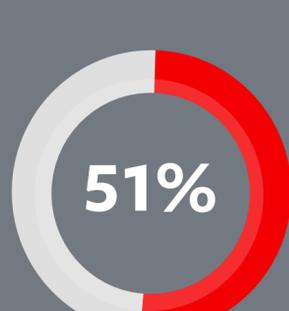
44% of companies say replacements or replacement parts for their most critical equipment either are not readily available or they are not sure



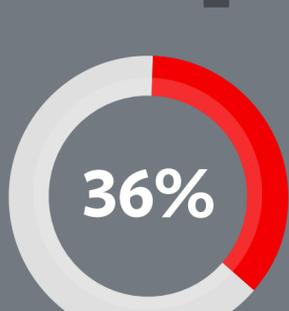
55% of companies say they either don't have a formal business continuity plan, including backup plans for people, processes and equipment, or they aren't sure if they do

## DOWNSTREAM DISRUPTIONS

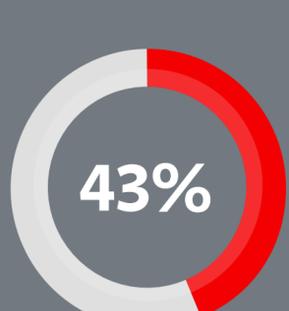
The loss of distributors, customers and the need for backup plans



51% of companies say they have a single distribution center or warehouse from which they ship all of their products



36% of companies say they rely on a single customer for 25% or more of their business income



43% of companies say they do not have a backup transportation/logistics plan and provider for shipping products or they are not sure



Results based on **more than 2,500 manufacturers and other businesses** who took the Travelers Supply Chain Pressure Test to identify potential weak links in their supply chains.

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